



Pet Valu Holdings Ltd.

Fighting Against Forced Labour and Child Labour in Supply Chains Act 2025 Report

For the year ended January 3, 2026

1. Introduction

This is a joint report (the “Report”) prepared by Pet Valu Holdings Ltd. on behalf of itself, Pet Valu Canada Inc. and Les Franchises Chico Inc. (collectively referred to as “Pet Valu”, the “Company”, “our” or “we”) for the financial year ending January 3, 2026 (“Fiscal 2025”), pursuant to Canada’s *Fighting Against Forced Labour and Child Labour in Supply Chains Act* (the “Act”).

2. Steps to prevent and reduce the risks of forced labour and child labour

The Company took the following steps during Fiscal 2025 to prevent and reduce the risk of forced labour or child labour in its business and supply chains:

- Collected and reviewed third-party audit reports from new and existing proprietary brand manufacturers in Asia and South America.
- Conducted a risk assessment of our largest direct suppliers.
- Facilitated training, provided by a third party, about the Act to our executive leadership team and personnel of departments responsible for procurement of goods for the Company. This training will be provided to new, applicable employees starting in 2026.
- Amended certain vendor terms and conditions to further strengthen supply-chain protections and reinforce the expectation of vendor compliance with applicable laws prohibiting the use of child labour and forced labour.

3. Structure, activities and supply chains

Structure

Each of Pet Valu Holdings Ltd. and Pet Valu Canada Inc. are incorporated under the *Business Corporations Act* (British Columbia). Les Franchises Chico Inc. is incorporated under the *Business Corporations Act* (Quebec). Following the close of its initial public offering in 2021, Pet Valu Holdings Ltd. became a “reporting issuer” in each of the provinces and territories of Canada and its common shares began trading

on the Toronto Stock Exchange (the “TSX”) under the symbol “PET”. Pet Valu Canada Inc. and Les Franchises Chico Inc. are operating subsidiaries of Pet Valu Holdings Ltd.

The head office for each of Pet Valu Holdings Ltd. and Pet Valu Canada Inc. is 130 Royal Crest Court, Markham, Ontario, L3R 0A1. The head office for Les Franchises Chico Inc. is 140-375 Boulevard Roland-Therrien, Longueuil, Quebec J4H 4A6.

Since opening our first store in 1976, Pet Valu has grown to become Canada’s leading specialty retailer of pet food and pet-related supplies. We and our franchisee owners operate the country’s largest network of specialty pet stores, together with a transactional digital platform supported by direct-to-customer and click-and-collect fulfilment. Our stores operate under the banners Pet Valu, Bosley’s by Pet Valu, Chico, Paulmac’s Pets, Total Pet and Tisol. As of January 3, 2026, we had 250 corporate-owned stores and 613 franchisee-owned and operated stores, with locations in all ten provinces in Canada.

As of January 3, 2026, we had 2,177 full-time equivalent employees, of which 1,206 were employed in our corporate-owned stores, 567 were employed in our support offices, and 404 were employed in our distribution centres or in our distribution transportation network.

Activities

Pet Valu’s primary activities include the procurement, distribution and sale of pet food and pet-related supplies. Our stores specialize in the retail sale of pet consumables, hardlines and small animal specialty products, as well as select pet services. Our transactional digital platform offers customers another access point to our product offerings. We also operate a distribution centre network, which procures and distributes the majority of retail goods sold in our corporate and franchised stores nationwide.

In addition to the extensive selection of national branded products offered through our sales channels, we design and market over 2,100 products across consumables and hardlines categories under several proprietary brands, including: Performatrin Prime®, Performatrin Ultra®, Performatrin Naturals®, Performatrin Culinary®, Lovibles®, Barker’s Complete®, Health Diet®, Fresh 4 Life®, Bailey & Bella®, Jump!®, Head to Tail™, Essentials Pet Expert Approved®, Chico®, Chico Gourmet®, Le Spa Chico® and Zoo & Co Produits pour Animaux Animals products®.

Supply Chains

The products we distribute and sell, and the goods we procure for use in our business operations, are sourced from a wide variety of domestic and international suppliers. We purchase most of our merchandise centrally from manufacturers, wholesalers, manufacturers’ representatives, and importers.

Our strategy is to source merchandise directly from the lowest cost suppliers that meet our high-quality standards while maintaining appropriate supply chain resiliency. During Fiscal 2025, the majority of our merchandise was sourced from Canada, the United States, and China. In addition, a minority of our merchandise was sourced from Thailand, Germany, Vietnam, Brazil, Colombia, France and Mexico. Merchandise sourced from Canada and the United States includes products across all of our major categories, such as pet food and hardlines. Merchandise sourced from jurisdictions in Asia predominantly includes hardline products such as toys, collars and leashes, and pet apparel.

Our supplier base is well diversified, with only one supplier accounting for more than 15% of our total purchases during Fiscal 2025. Further, in Fiscal 2025, our top 10 suppliers represented 54% of our total purchases and our top 25 suppliers represented 69% of our total purchases. We have strong and long-standing relationships with our suppliers, including relationships with six of our top 10 suppliers for more than 20 years and each of our top 10 suppliers for more than five years.

4. Policies, Governance & Due Diligence Processes

Code of Business Conduct and Ethics

Our Code of Business Conduct and Ethics (the “Code”) sets out our standards and the principles of business conduct that guide our actions, and is publicly available [here](#). The Code applies to directors, officers and employees of the Company. The Code seeks, among other things, to promote honest and ethical conduct, compliance with applicable governmental laws, rules and regulations, the avoidance of conflicts of interest, and the prompt internal reporting of violations or suspected violations of the Code. The Code also includes our commitment to human rights and compliance with the Act and other applicable laws.

The Company provides for confidential and anonymous reporting through a reporting hotline that is operated by an independent third-party, available 24 hours a day, 7 days a week at 1-844-719-1437 or online at petvalucanada.ethicspoint.com.

As part of our onboarding process, new employees are expected to review and acknowledge the Code. Additionally, all employees are expected to review and acknowledge the Code on an annual basis.

Governance

The Governance and Nominating Committee (“G&NC”) of Pet Valu’s Board of Directors (“Board”) is responsible for reviewing and assessing the Code to ensure it adequately addresses, among other things, compliance with applicable laws, rules or regulations. The G&NC makes recommendations regarding amendments to the Code to the Board for approval. The Board is responsible for approving the Code.

Vendor Supplier Requirements Guide

We expect our suppliers to comply with applicable laws, including labour, safety, anti-corruption, and environmental law, and to otherwise meet our supplier standards. Our Vendor Supplier Requirements Guide (the “Guide”) sets out certain compliance standards, including prohibitions against the use of forced labour and child labour.

Vendor Agreements

By entering into standard purchase order terms and conditions or other standard form agreements with Pet Valu, suppliers agree to comply with the Act, other applicable laws and the obligations set out in the Guide. Standard form agreements used for the procurement of goods include notice, audit and inspection provisions to permit verification of compliance with applicable laws.

Due Diligence Processes

In addition to the terms of our contractual agreements and the expectations in the Guide, the Company has previously conducted a due diligence review, including questionnaires and certifications, of our largest direct suppliers as well as direct suppliers of goods from jurisdictions deemed higher risk for occurrences of child and forced labour. Further, our existing proprietary brand manufacturers in Asia and South America are expected to meet enhanced requirements, including providing acceptable third-party audit reports annually.

5. Assessing and managing potential risks

In fiscal 2024, the Company completed a risk assessment and due diligence review on its largest direct suppliers as well as direct suppliers of goods from jurisdictions deemed higher risk for occurrences of child and forced labour. Our fiscal 2024 assessment did not identify any instances of child or forced labour. However, we recognize that child and forced labour can occur in every industry, sector and geographic location. As such, there is a potential for certain risks of child and forced labour occurring in Pet Valu's supply chains. With respect to our procurement, we are aware that some of our imports originate from higher-risk jurisdictions. In response to the awareness of those potential risks, as set out above, Pet Valu focused its risk assessment and due diligence review in fiscal 2024 on those higher-risk jurisdictions.

The Company's supplier base did not significantly change in Fiscal 2025. Accordingly, viewed globally, Pet Valu continues to view the risk of child and forced labour in its supply chains as low, with some specific procurement activities carrying a moderate risk related to geographical factors which Pet Valu has acknowledged and considered in its supply chain monitoring.

The Company's staff is comprised of office workers, retail operations workers and distribution centre workers located in Canada. We consider that the nature and location of our operations pose a low risk of forced labour or child labour.

6. We did not identify any instances of forced labour or child labour

In Fiscal 2025, we did not identify any incidences of forced labour or child labour in our direct business activities or our supply chain, and as a result, no remediation measures were taken by the Company, including those related to remediating the economic impact of remediation efforts on the most vulnerable families.

7. Training

In Fiscal 2025, a third party provided training on the Act to our executive leadership team and personnel of departments responsible for procurement of goods for the Company.

8. Assessing effectiveness

The Company has certain measures in place to prevent and reduce the risk that forced labour or child labour is used in our business operations and supply chains, as discussed in this Report. Examples of how Pet Valu measures effectiveness include (i) reviewing its policies annually, (ii) tracking the receipt of questionnaires and certifications from our largest direct suppliers as well as direct suppliers of goods from jurisdictions deemed higher risk for occurrences of child and forced labour, and (iii) tracking the receipt of third party audit reports from our proprietary brand manufacturers in Asia and South America. Pet Valu may consider implementing additional processes, where applicable, to assess the effectiveness of the measures taken to prevent and reduce the risks of forced labour and child labour in our supply chain.

9. Approval and Attestation

This Report was approved by the Board of Directors of Pet Valu Holdings Ltd. pursuant to subparagraph 11(4)(b)(ii) of the Act.

I have the authority to bind Pet Valu Holdings Ltd.



Greg Ramier
Chief Executive Officer and Director, Pet Valu Holdings Ltd.
Chief Executive Officer and Director, Pet Valu Canada Inc.
Chief Executive Officer and Director, Les Franchises Chico Inc.
May 5, 2026